

Climate Change

Salik contributes to combating climate change by leveraging its freeflow gate system and steadily increasing the share of renewables in its energy consumption. This innovative approach aligns with global efforts to minimise environmental impact and promote sustainable urban

The Company's initiatives, such as the solar panel project and support for electric vehicles, address the growing demand for low-carbon solutions. These efforts support the UAE National Energy Strategy 2050, the UAE Climate Change Adaptation Strategy, and the Green Mobility Strategy 2030 while responding to market trends and tapping into emerging consumer preferences for sustainable practices.

In its climate-related actions, Salik is currently focused on reducing dependency on nonrenewable energy sources for toll gates and minimising electricity consumption. The Company is also developing its climate change approach and plans to conduct a climate scenario analysis in the coming years.

Salik's Board of Directors and executive management are responsible for overseeing climate-related issues. The Nomination, Remuneration, and ESG Committee monitors ESG factors, including climate issues, which are discussed at least annually in the Board meetings. Salik has appointed a Director of Strategy, Growth & ESG in a senior management role responsible for developing and implementing the ESG strategy, including initiatives related to climate change.

Salik faces significant challenges from extreme weather events and other climate-related physical risks that can impact its operations, infrastructure, and workforce. These risks highlight the importance of resilience and proactive measures to ensure business continuity and employee well-being. To mitigate these risks, Salik implements comprehensive emergency response mechanisms and maintains robust insurance coverage. The Company conducts emerging risk workshops for employees and develops business continuity plans for extreme weather events that are tailored to address various scenarios, including natural disasters and infrastructure failures. ensuring a swift and effective response to minimise disruptions. Regular assessments of physical and IT infrastructure are conducted to identify vulnerabilities and strengthen resilience against climate-related risks.

The life and well-being of employees remain a top priority for Salik. The Company invests in creating favourable working conditions in its office. The employee training programmes equip staff with the skills necessary to handle emergencies effectively and ensure their safety. Salik also prioritises proactive communication with stakeholders to maintain transparency and public trust during climate-related emergencies.

Future Sustainability Forum 2024

In December 2024, Salik became the official mobility partner of the Future Sustainability Forum 2024 hosted by DIFC held at Madinat Jumeirah, in line with its commitment to advancing sustainable transportation solutions and enhancing environmental consciousness within the UAE's mobility sector.

The Future Sustainability Forum convened global leaders, industry experts, and key decision-makers to promote sustainable practices across diverse sectors. As the event's official mobility partner, Salik is integral in fostering a greener and more resilient economy while reducing its carbon footprint in support of the UAE's Net Zero 2050 initiative.

GHG Emissions

Sustainability Approach

Salik plays an important role in reducing GHG emissions and enhancing air quality in Dubai by streamlining traffic flow and promoting seamless mobility.

By optimising toll operations and minimising congestion, Salik helps to reduce vehicle idling times, which in turn lowers fuel consumption and decreases emissions of CO₂ and other greenhouse gases and air pollutants. This efficient toll system contributes to smoother, faster commutes, allowing vehicles to move more freely and reducing the environmental impact of prolonged traffic jams. As one of the players in Dubai's sustainable mobility strategy, Salik aligns with the city's vision of a cleaner, greener future, directly supporting efforts to improve air quality and overall public health.

In 2024, the Company adopted a new GHG emissions assessment methodology and recalculated the previous year's data.1 Salik's GHG emissions are relatively low and are associated primarily with the energy consumption of toll gates, the office at Festival Tower, and data centres. Scope 1 emissions include those from fuel consumption of the Company-owned vehicles (the amount of refrigerant leakage from the centralised AC system is negligible and was not included in calculations). Scope 2 emissions are calculated from grid electricity consumption using location-based methods.2

In 2024, Salik's Scope 1 emissions from the Company-owned vehicles increased by 3.9 times, reaching 15.39 tCO₂e. This increase was largely due to a low base effect, as the Company only acquired vehicles in Q3 2023.

The Scope 2 emissions increased by 8.4% to 426.99 tCO₂e due to the expansion of the Company's operations and workforce, bringing total GHG emissions (Scope 1 + Scope 2) up by 11.2% to 442.38 tCO₂e. The assessment of Scope 3 emissions is still in progress.

GHG emissions intensity saw a moderate increase of 2.3% in 2024, reaching 193.02 gCO₂e per AED 1,000 of revenue (2023: 188.7 gCO₂e).

To cut GHG emissions, Salik implemented server virtualisation, consolidating ten virtual machines onto a single physical server. This strategic shift reduced hardware usage by 50%, surpassing the initial 40% target. Looking ahead, the Company aims to transition to a hybrid infrastructure by 2026 to further enhance sustainability.

Salik's move towards a paperless system (see 'Waste Management') has also contributed to emissions control. The Smart Salik App and website enable customers to complete all transactions digitally, with each self-service transaction saving an estimated 12 kgCO₂eamounting to an annual saving of 4.9 tCO₂e.

Further supporting carbon reduction efforts, in 2023 Salik took part in the Dubai Financial Market's (DFM) Voluntary Carbon Credits Trading Pilot Programme. The Company purchased and fully retired 715 units of Carbon Retirement Rights (CRRs)3, equivalent to 715 tCO₂e, for the internationally certified DEWA Chiller Station L project in Jebel Ali. By enhancing turbine efficiency with an innovative air chilling system, this project enables the same electricity output with reduced fossil fuel consumption. As a result, Salik effectively offset 85.1% of its total GHG emissions for 2023 and 2024 combined.

In 2025, the focus will be on reducing Scope 2 emissions and refining data collection processes. Salik also plans to establish preliminary targets for Scope 1 and Scope 2 emissions in line with SBTi while continuing to assess Scope 3 emissions. Once the Scope 3 analysis is finalised, the Company will adjust and confirm its overall targets accordingly.

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- The toll gate emissions data in the 2023 annual report included shared power metering readings for the Airport Tunnel and Al Maktoum Bridge (Sharjah) toll gates. This was due to a single RTA account for the DEWA meter covering the entire tunnel infrastructure and bridge. This approach introduced some variability in the data. To improve the accuracy of these calculations, Salik revised its methodology in 2024. The updated approach focuses specifically on Salik toll gates, employing benchmarking against roadside equipment with comparable lanes in the existing toll gate infrastructure, particularly in cases where shared DEWA meters are used.
- The DEFRA emission factor 2024 was used to account for Scope 1 emissions from petrol consumption of the company-owned vehicles. For Scope 2 emissions, the DEWA Grid Emission Factor 2023 was utilised, reflecting the carbon intensity associated with electricity $consumption from the \ Dubai \ Electricity \ and \ Water \ Authority's \ grid. \ The \ energy \ generated \ by \ solar \ panels \ was \ excluded \ from \ the \ Scope \ 2$ calculation, because it is consumed entirely within the Company and is considered GHG emission-free
- One Carbon Retirement Rights (CRRs) unit purchased by Salik in 2023 is equivalent to one tCO₂e of Certified Emission Reductions (CERs).

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